

**PERMIAN**  
RESOURCES

FEBRUARY 22, 2023

# Q4'22 Earnings Presentation



## Forward-Looking Statements

The information in this presentation includes “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical fact included in this presentation, regarding our strategy, future operations, financial position, estimated revenues and losses, projected costs, prospects, plans and objectives of management are forward-looking statements. When used in this presentation, the words “could,” “believe,” “anticipate,” “intend,” “estimate,” “expect,” “project,” “goal,” “plan,” “target” and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on management’s current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events. We caution you that these forward-looking statements are subject to all of the risks and uncertainties, most of which are difficult to predict and many of which are beyond our control, incident to the development, production, gathering and sale of oil and natural gas. These risks include, but are not limited to, commodity price volatility, the COVID-19 pandemic and governmental responses thereto, inflation, lack of availability of drilling and production equipment and services, risks relating to the recently-closed merger, environmental and weather risks, drilling and other operating risks, regulatory changes, the uncertainty inherent in estimating oil and gas reserves and in projecting future rates of production, cash flow and access to capital, the timing of development expenditures and the other risks described in our filings with the Securities and Exchange Commission. Except as otherwise required by applicable law, we disclaim any duty to update any forward-looking statements, all of which are expressly qualified by the statements in this section, to reflect events or circumstances after the date of this presentation.

## Use of Non-GAAP Financial Measures

This presentation includes non-GAAP financial measures, such as Adjusted EBITDAX, free cash flow, adjusted free cash flow, net debt and net debt-to-EBITDAX (or “leverage”). Please refer to slide 17 for a reconciliation of Adjusted EBITDAX to net income, the most comparable GAAP measure. We believe Adjusted EBITDAX is useful as it allows us to more effectively evaluate our operating performance and compare the results of our operations from period to period and against our peers without regard to financing methods or capital structure. We exclude the items listed on slide 17 from net income (loss) in arriving at Adjusted EBITDAX because these amounts can vary substantially from company to company within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDAX should not be considered as an alternative to, or more meaningful than, net income as determined in accordance with GAAP or as an indicator of our operating performance or liquidity. Certain items excluded from Adjusted EBITDAX are significant components in understanding and assessing a company’s financial performance, such as a company’s cost of capital and tax structure, as well as the historic cost of depreciable assets, none of which are components of Adjusted EBITDAX. Our presentation of Adjusted EBITDAX should not be construed as an inference that our results will be unaffected by unusual or non-recurring items. Our computations of Adjusted EBITDAX may not be comparable to other similarly titled measures of other companies.

Please refer to slide 18 for a reconciliation of free cash flow and adjusted free cash flow to net cash provided by operating activities, the most comparable GAAP measure. We believe free cash flow and adjusted free cash flow are useful indicators of the Company’s ability to internally fund its exploration and development activities and to service or incur additional debt, without regard to the timing of settlement of either operating assets and liabilities or accounts payable related to capital expenditures. The Company believes that these measures, as so adjusted, present meaningful indicators of the Company’s actual sources and uses of capital associated with its operations conducted during the applicable period. Our computations of free cash flow and adjusted free cash flow may not be comparable to other similarly titled measures of other companies. Free cash flow and adjusted free cash flow should not be considered as alternatives to, or more meaningful than, cash provided by operating activities as determined in accordance with GAAP or as indicator of our operating performance or liquidity.

The Company defines net debt as the aggregate principal amount of the Company’s long-term debt, minus cash and cash equivalents. The Company presents this metric to help evaluate its capital structure and financial leverage and believes that it is widely used by professional research analysts, including credit analysts, and others in the evaluation of total leverage. The Company presents this metric to show trends that investors may find useful in understanding the Company’s ability to service its debt. This metric is widely used by professional research analysts, including credit analysts, in the valuation and comparison of companies in the oil and gas exploration and production industry.

# Permian Resources – Company Overview



## Premier Delaware Basin Pure-Play E&P Company

- Largest pure-play Delaware Basin E&P company with **~180,000** net acres<sup>1</sup>, **~43,000** net royalty acres<sup>1</sup> and **~162 MBoe/d** of FY'23E production<sup>2</sup>
- Scale and balance sheet strength provide **flexibility** to quickly respond to a range of market conditions
- **Commitment** to ESG and corporate sustainability

## Top Tier Inventory Quality & Depth

- High quality asset base and operating expertise drives **capital-efficient development** plan
- **Inventory depth** supports long-term free cash flow and sustainable shareholder returns

## Commitment to Balance Sheet Strength

- Committed to **financial discipline** with strong balance sheet and liquidity
- **Low leverage** profile supports return of capital program during periods of weaker commodity prices

## Differentiated Shareholder Returns & Alignment

- Shareholder-aligned management team with track record of delivering **strong returns across cycles**
- Returning **>50% of free cash flow** to shareholders on a go-forward basis<sup>3</sup>

## Continuous Portfolio Optimization

- Focused on portfolio optimization to drive **shareholder value**
- Recently announced transactions increase **high-return drilling inventory** while generating net cash proceeds

## PR Key Statistics

**~180,000**  
Net Acres

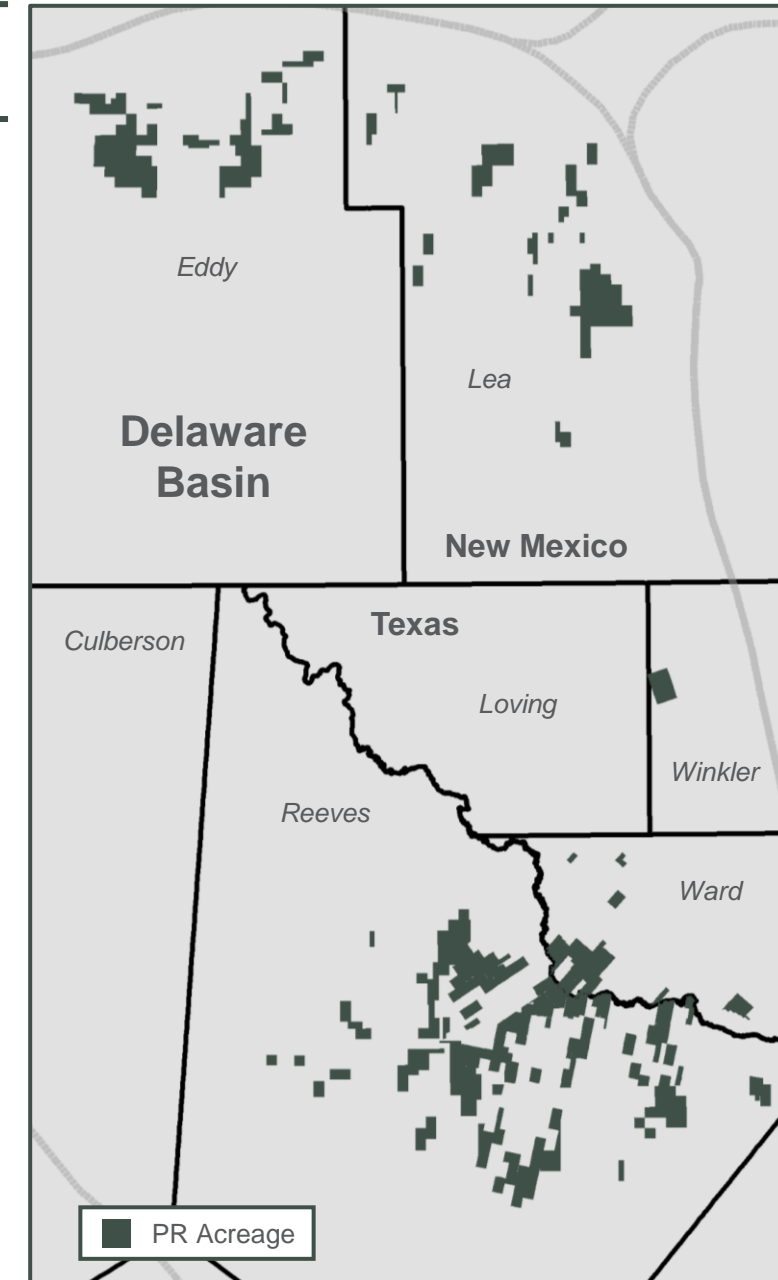
**~162 MBoe/d**  
FY'23E Production

**>15% Oil Growth**  
FY'23E Pro Forma<sup>4</sup>

**15+ Years**  
High-Quality Inventory

**~\$7.4bn**  
Enterprise Value<sup>5</sup>

**~0.9x**  
Current Leverage<sup>6</sup>



(1) Pro forma for recently announced acquisitions and divestitures  
 (2) Based on mid-point on FY'23 Guidance ranges  
 (3) Variable return program to begin in Q1'23, payable in Q2'23  
 (4) Represents mid-point of FY'23E oil production compared to combined Centennial and Colgate FY'22 oil production

(5) Market data as of February 21, 2023  
 (6) Current leverage represents Net Debt / Q4'22 LQA EBITDAX

# Permian Resources Q4'22 Highlights



## PERMIAN RESOURCES

- Delivered oil production of 81.4 MBo/d, exceeding the mid-point of prior outlook by 9%
- Reported net cash provided by operating activities of \$528mm and adjusted free cash flow<sup>1</sup> of \$256mm
- Executed a series of portfolio optimization transactions, adding high-return inventory and generating ~\$100mm of net cash proceeds
- Enhanced capital efficiency driven by strong well performance and cost control
- Delivered controllable cash costs<sup>2</sup> of \$7.89 per Boe
- Announced quarterly base dividend of \$0.05 per share

### Q4'22 Financial Summary

| Production Overview                    | Actual  | Guidance          |   |
|--|---------|-------------------|---|
| Average Daily Production (Boe/d)       | 158,208 | 140,000 – 150,000 | ✓ |
| Average Daily Oil Production (Bo/d)    | 81,378  | 73,000 – 77,000   | ✓ |
| % Oil                                  | 51%     |                   |   |
| Cash Flow & Income Overview (\$ mm)    |         |                   |   |
| Total Oil & Gas Revenue                | \$762   |                   |   |
| Adjusted EBITDAX <sup>1</sup>          | \$621   |                   |   |
| Total Capital Expenditures             | \$325   | \$300 – \$325     | ✓ |
| Adjusted Free Cash Flow <sup>1</sup>   | \$256   |                   |   |
| Unit Cost Overview (\$ / Boe)          |         |                   |   |
| Lease Operating Expense                | \$5.04  |                   |   |
| Gathering, Processing & Transportation | \$1.39  |                   |   |
| Cash G&A                               | \$1.46  |                   |   |
| Balance Sheet Overview (\$ mm)         |         |                   |   |
| Cash and Cash Equivalents              | \$60    |                   |   |
| Total Debt Outstanding                 | \$2,201 |                   |   |
| Net Debt                               | \$2,141 |                   |   |
| Liquidity                              | \$1,169 |                   |   |

(1) Adjusted EBITDAX and adjusted free cash flow are non-GAAP financial measures and exclude \$12.5mm of merger and integration expense in Q4'22; reconciliation of EBITDAX and adjusted free cash flow included on slides 17 and 18, respectively

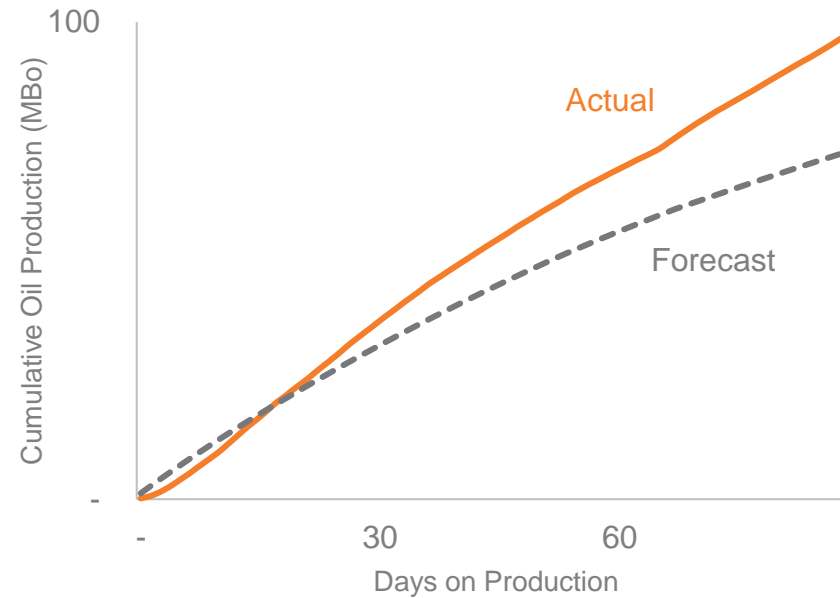
(2) Includes LOE, GP&T and cash G&A

# Initial Combined Quarter Delivered Strong Results

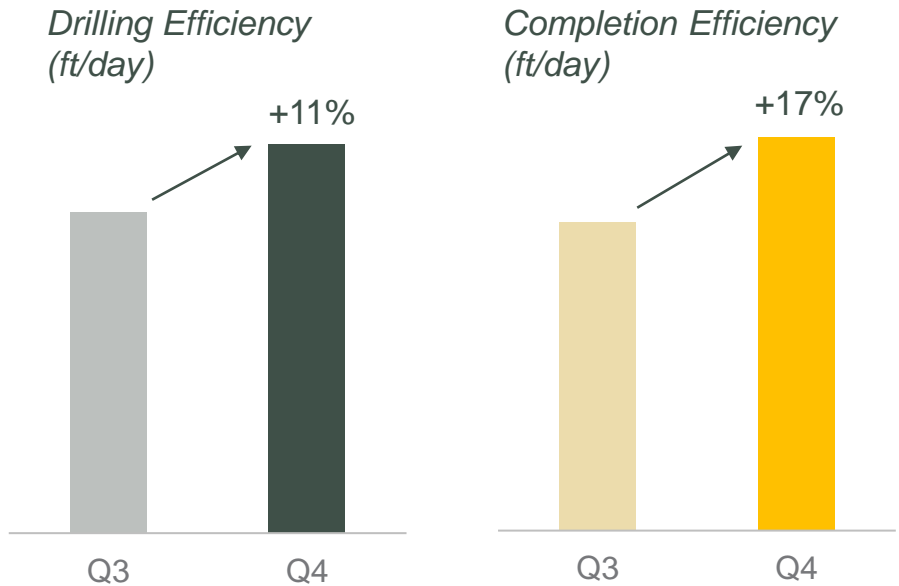


|                  | Q4'22 Outlook <sup>1</sup> | Actual Results  |
|------------------|----------------------------|-----------------|
| Total Production | 140 – 150 MBoe/d           | 158 MBoe/d      |
|                  |                            | <b>~9% Beat</b> |
| Oil Production   | 73 – 77 MBo/d              | 81 MBo/d        |
|                  |                            | <b>~9% Beat</b> |
| Total Capex      | \$300 – \$325 mm           | \$325 mm        |
|                  |                            | <b>In range</b> |

## Q4'22 Avg. New Mexico Well Performance



## Q4'22 Operating Performance



## Q4'22 Commentary

- Significant production beat driven by strong performance from new development
- Merger related synergies in the field resulted in lower downtime and improved base production, despite winter storm
- Continue to increase operational efficiencies through implementation of best practices

(1) Q4'22 Outlook provided on September 1, 2022, concurrent with closing the merger between Centennial and Colgate

# Operational Excellence through the Winter Storm



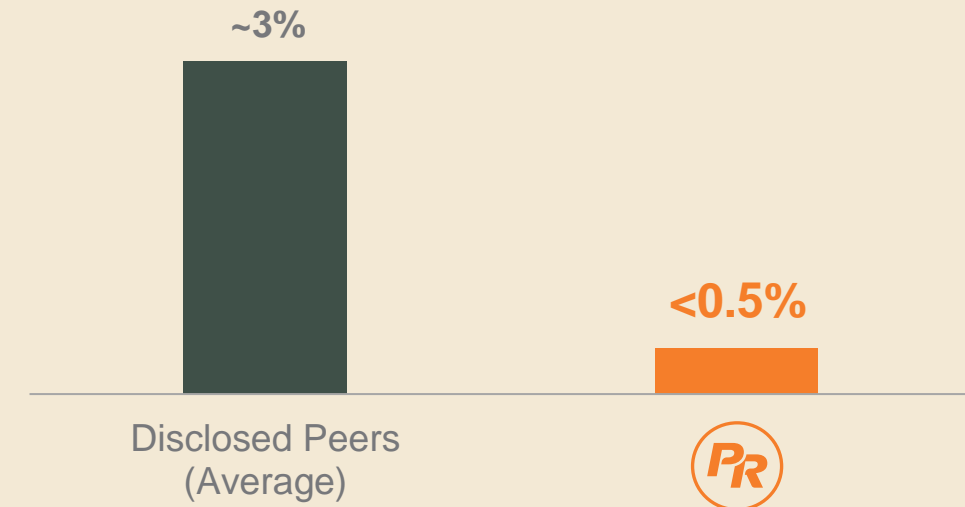
## Preparation and Performance

- Delivered strong performance during Winter Storm Elliott, with less than half of a day of equivalent downtime
- Field remained operational and achieved quick recovery on outages
- Preventative maintenance and equipment procurement in advance of storm ensured reliability
- Recent winter storm in early February resulted in similar operational results



**Headquarters in Midland, Texas provides for proximity to asset base and superior operational execution**

## Estimated Weather Impact to Q4'22 Total Production (%)<sup>1</sup>



### Operational Preparedness

- Generators procured in advance
- Housed electricians near operations
- Secured spare critical equipment
- Stocked and used transportable heating units at critical sites
- Weatherized heating equipment
- Increased anti-freeze chemical utilization
- Incentives aligned to minimize downtime

(1) Represents domestic E&Ps which publicly disclosed weather-related downtime related to Q4'22 and includes DEN, DVN, MGY, MRO, NOG and PXD; Sources: PR, peer company disclosures, and equity research estimates

# Executing on Portfolio Optimization to Drive Shareholder Value



On January 17, 2023, Permian Resources announced a series of portfolio management transactions:

- 1 \$98mm Bolt-on Acquisition Adds High-Return Inventory
- 2 \$70mm Non-Operated Divestitures at Attractive Valuations
- 3 \$125mm Midstream Infrastructure Transactions

## Transactions Summary

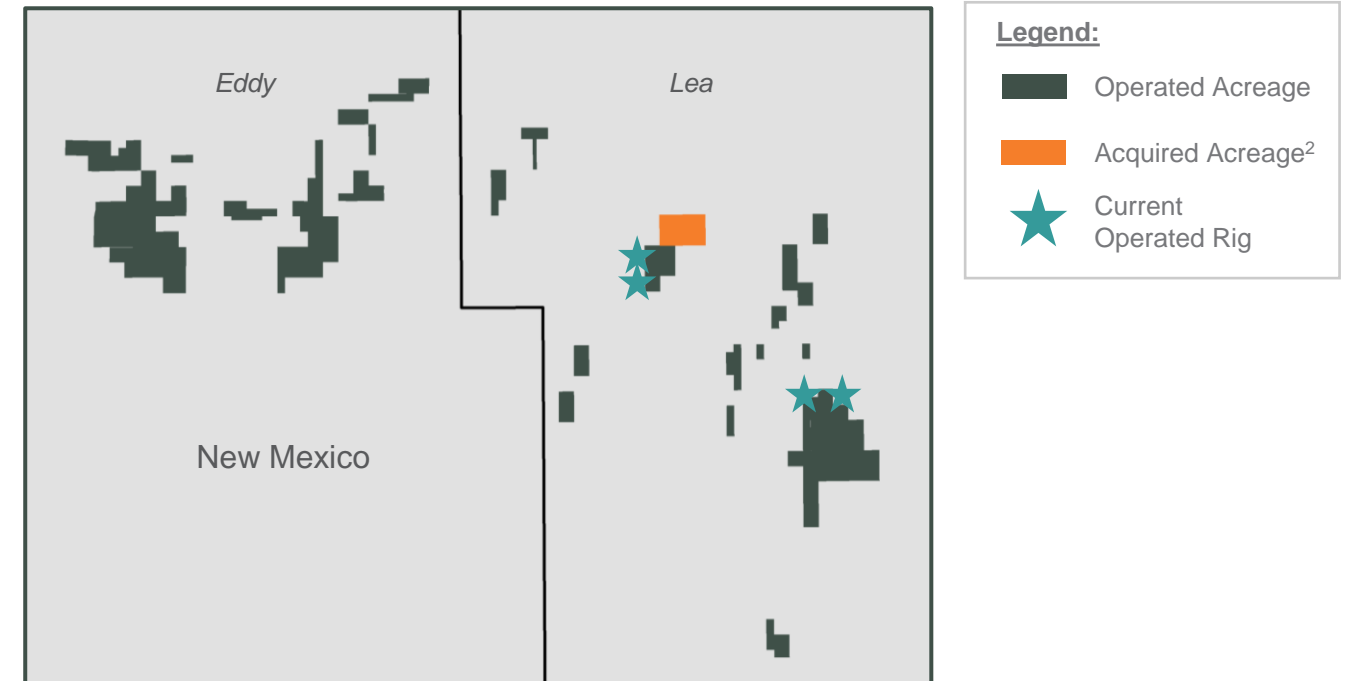
|                        | Net Cash (mm) | Net Acres   | Net Royalty Acres | Net Bo/d <sup>1</sup> | Status     |
|------------------------|---------------|-------------|-------------------|-----------------------|------------|
| Bolt-On Acquisition    | \$ (98)       | ~4,000      | ~3,300            | ~800                  | Closed Q1  |
| Non-op Divestitures    | \$ 70         | ~(3,800)    | ~(200)            | ~(800)                | Closed Q4  |
| Midstream Transactions | \$ 125        | -           | -                 | -                     | Closing Q1 |
| <b>Total Summary</b>   | <b>\$ 97</b>  | <b>~200</b> | <b>~3,100</b>     | <b>-</b>              |            |

Additionally, PR executed >50 transactions, including acreage trades and grassroots leasing / WI acquisitions comprising ~1,000 net acres during Q4'22

- Highly active, Midland-based land team with differentiated experience in organically building positions by leveraging in-basin relationships to find accretive transactions and trades

## PR New Mexico Acreage Map

PR Rigs Drilling Offset Acquired Acreage



## Portfolio Management Objectives

- ✓ Accretive to NAV & free cash flow
- ✓ Improve operating efficiency
- ✓ Maintain and grow high-return inventory
- ✓ Leverage existing position to execute win-win transactions

**Increase Shareholder Value**

(1) Production volumes reflect Q1'23 forecast  
 (2) Acquired acreage shows operated position only

# 2023 Guidance Highlights



| <u>Metric</u>   | <u>Guidance Range</u>    |
|---|--------------------------|
| <b>Total Production</b><br><i>(MBoe/d)</i>              | <b>155 – 168</b>         |
| <b>Oil Production</b><br><i>(MBo/d)</i>                 | <b>82 – 88</b>           |
| <b>Total Cash Costs</b><br><i>(\$/Boe)<sup>1</sup></i>  | <b>\$7.10 – \$8.10</b>   |
| <b>Capital Program</b><br><i>(Includes non-D&amp;C)</i> | <b>\$1.25 – \$1.45 B</b> |
| <b>TILs</b><br><i>(~9,300' lateral length; ~85% WI)</i> | <b>~150</b>              |

## Commentary

- Currently running 7 drilling rigs with plans to reduce to 6 rigs during Q2'23 as a result of realized operational synergies
- Development program focused on high-return locations with activity to be split relatively evenly between NM and TX
- Inaugural variable return of capital to be paid during Q2'23 based on Q1'23 free cash flow
  - Expect to return at least 50% of free cash flow after the base dividend
  - Variable returns will consist of dividends and / or share repurchases

(1) Total cash costs consist of LOE, GP&T and Cash G&A; For more detail, see Appendix slides



# 2023 Plan Driven by Returns and Free Cash Flow Generation

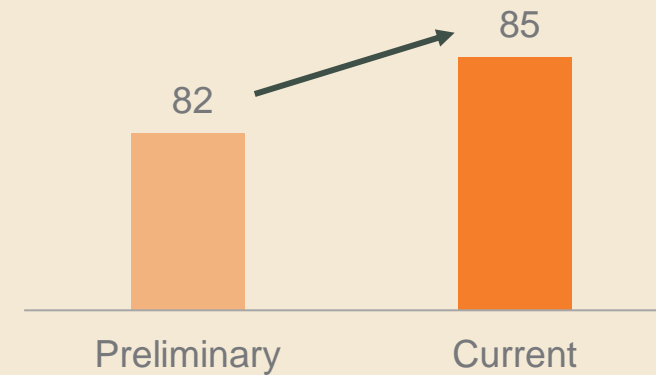


## 2023 Plan vs. Preliminary Outlook<sup>1</sup>

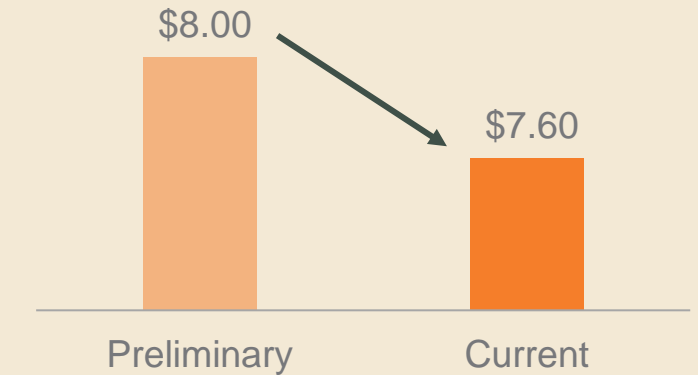
- Increased FY'23E oil production target by 4% to ~85 MBo/d
- Strong oil trajectory translates into higher 2023 exit rate, driving more long-term value for shareholders
  - Maintaining Q4'22 to Q4'23 oil production growth of ~10%, despite significant production beat during Q4'22
- Increase in FY'23E capital expenditures primarily driven by increased working interest and longer lateral lengths
- Development plan for 2023 and beyond focused on prioritizing shareholder value

**Higher oil production coupled with lower unit costs drive a more efficient budget, generating increased free cash flow**

### Oil Production (MBo/d)

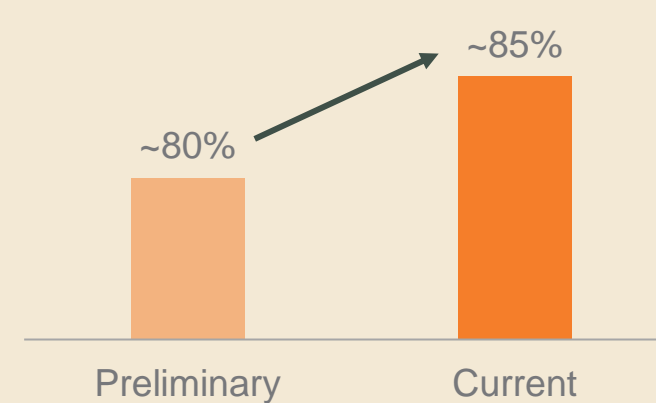


### Cash Costs (\$/Boe)

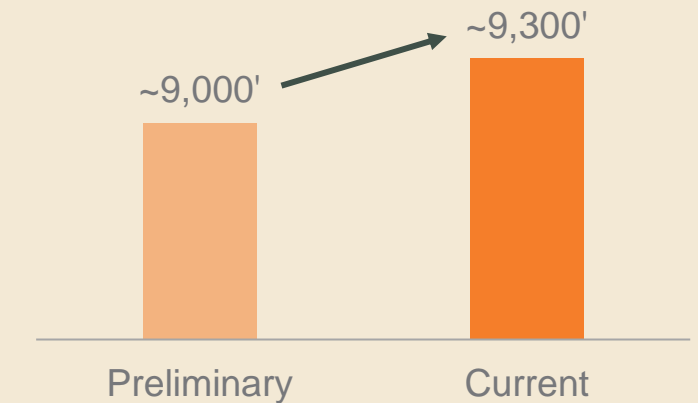


**Higher production growth paired with lower cash costs drive a more efficient plan**

### Avg. Working Interest (%)



### Avg. Lateral Length (ft.)



**Higher capital expenditures primarily driven by increased working interest and longer lateral lengths**

(1) Preliminary Outlook provided on September 1, 2022, concurrent with closing the merger between Centennial and Colgate

# Recent Execution Setting Stage for Strong 2023



## Building on Recent Momentum

- **Strong well performance** leading to significant production beat
- Maintaining **robust production** growth profile from Q4'22 to Q4'23

- **Reduced cash cost** guidance by ~5% from Preliminary Outlook due to improved cost controls and operational efficiencies
- Maintaining **low cash G&A** per BOE

- Announced and paid **inaugural quarterly base dividend** of \$0.05 per share during Q4'22
- Expect to commence **variable return program**, based on Q1'23 results

- **Executing on synergy targets** through operational best practices and enhanced scale
- Significant improvements in drilling and completion **efficiencies realized**

Q4'22

**+9%** vs. mid-point of oil production guidance



Maintaining **~10% Q4 to Q4** oil production growth

**Reduction in cash cost** **\$7.89** per BOE

**Continuing to reduce** per BOE cash costs



**Base Dividend Announced**   


**≥50%** of post-base dividend FCF returned to shareholders



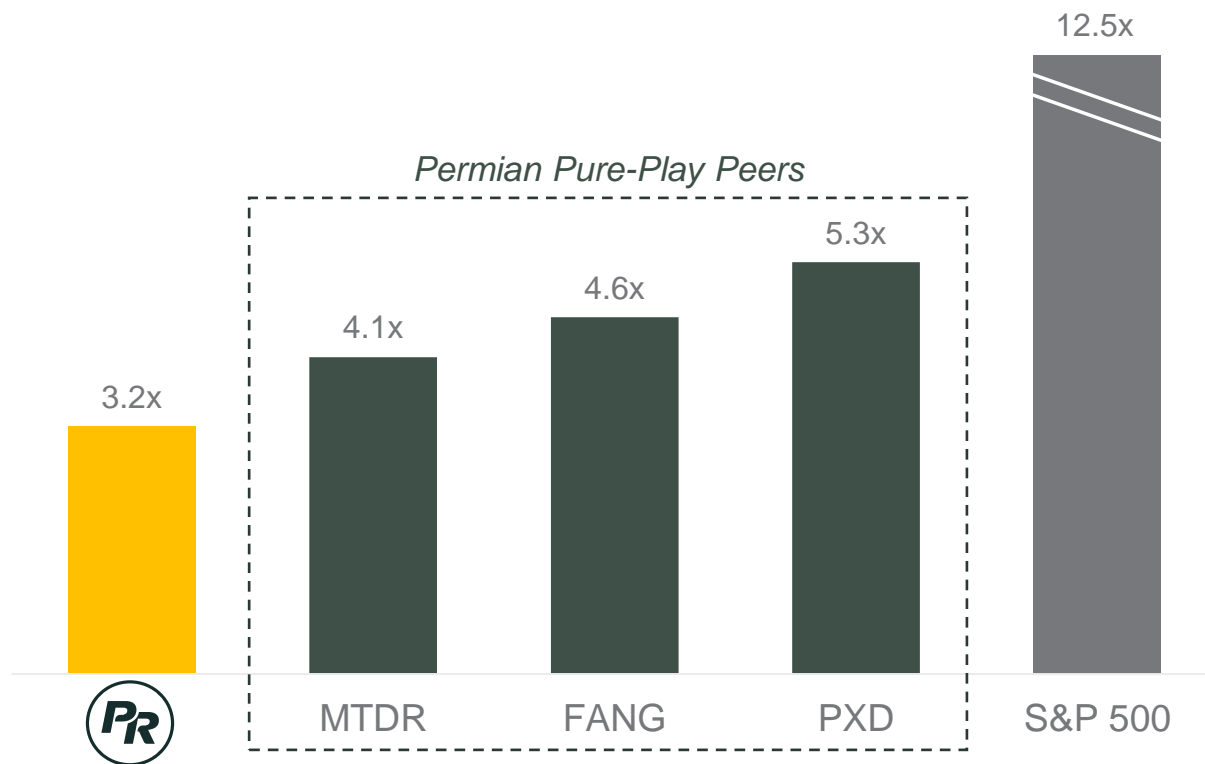
**Successful integration driving synergy realization**

Plan to reduce to **6 rigs** in Q2'23

# Compelling Value Proposition with Premier Assets



## EV / 2023E EBITDAX<sup>1</sup>



## PERMIAN RESOURCES

### Low Leverage

<1x



Net Debt to LQA EBITDAX

### Strong Shareholder Returns



≥50%

of post-base dividend FCF

### Differentiated Growth

~10% Q4'23 over Q4'22 oil

vs. Permian Peers of ~4%<sup>2</sup>

### Environmental Stewardship

~1.3%

Flaring intensity in 2022



~50%

Recycled water utilization in 2022

**Permian Resources offers a leading combination of quality Permian inventory, free cash flow generation, strong balance sheet and shareholder return focus**

(1) Source: FactSet Consensus estimates as of February 21, 2023; Pro forma for recent acquisitions by MTDR and FANG

(2) Permian Peers: FANG, MTDR, and PXD; Source: FactSet consensus estimates as of February 21, 2023; Pro forma for recent acquisitions by MTDR and FANG



# Appendix



# 2023 Guidance



## FY'23 Overview

- Currently operating a 7-rig program, with plans to reduce to 6 rigs during Q2'23 as a result of realized operational synergies
  - Maintaining ~150 TILs provided in Preliminary Outlook
- Development program focused on high-return locations with activity to be split relatively evenly between NM and TX
- Average lateral length of ~9,300 ft and average working interest of ~85% (average 8/8ths NRI of ~78%)
- Projected oil realization of 96 – 99% of WTI
- Expect de minimis federal income cash taxes for FY'23

## Additional Commentary

- Anticipate Q1'23 production to decline modestly by ~3 – 5% QoQ
  - Driven by completion timing associated with larger pad development
- Maintaining ~10% crude oil production growth from Q4'22 to Q4'23, despite higher than expected production in Q4'22
- Expect 50 – 60% of total capex to be incurred in H1'23 as a result of higher drilling rig and completion crew activity
- Estimate ~\$10mm in remaining merger integration costs, with essentially all expected to be realized in H1'23

|   | FY'23 Guidance |           |
|---|----------------|-----------|
| <b>Production</b>                             |                |           |
| Net Average Daily Production (Boe/d)          | 155,000        | - 168,000 |
| Net Average Daily Oil Production (Bo/d)       | 82,000         | - 88,000  |
| <b>Production Costs (\$ / Boe)</b>            |                |           |
| Lease Operating Expense                       | \$4.90         | - \$5.50  |
| Gathering, Processing & Transportation        | \$1.00         | - \$1.20  |
| Cash General and Administrative <sup>1</sup>  | \$1.20         | - \$1.40  |
| Severance and Ad Valorem Taxes (% of revenue) | 6.5%           | - 8.5%    |
| <b>Capital Expenditure Program (\$mm)</b>     |                |           |
| Total Capital Expenditures                    | \$1,250        | - \$1,450 |
| <b>Operated Drilling Program</b>              |                |           |
| Average Working Interest                      | ~85%           |           |
| Average Lateral Length (Feet)                 | ~9,300'        |           |

## Commentary

- **Strong well performance** resulting in improved production profile
- **Maintaining Q4'23 over Q4'22 oil growth trajectory** with higher starting point
- Strong operating efficiencies and synergies **driving reduced cash costs**
- Definitive **organizational structure in-place** with majority of positions located in Midland, TX
- Increased capex primarily due to **higher working interest** program coupled with **longer lateral lengths**
- Drilling and completing same number of wells with lower rig count due to **higher efficiencies and synergy capture**
- **Increased lateral lengths and higher WI %** as a result of high-graded schedule and portfolio optimization

(1) Excludes stock-based compensation

# Strong Balance Sheet Supports Business Plan and Shareholders



## Overview

- Permian Resources is committed to maintaining a strong balance sheet with significant financial flexibility
- No near-term maturities with staggered maturity profile through 2029 and no maturities until January 2026
  - \$645mm of Senior Notes callable today, with \$1bn callable in 2024
- Attractive hedge book in place to support continued debt reduction
- Long-term sustainable free cash flow supports low-debt, low leverage profile and provides financial flexibility
- Balance sheet supports differentiated capital return program

| Current Leverage <sup>1</sup> | Long-Term Leverage Target | Total Liquidity |
|-------------------------------|---------------------------|-----------------|
| ~0.9x                         | 0.5 - 1.0x                | ~\$1.2bn        |

## PR Capital Structure Overview

|  | Actual         |
|--|----------------|
| (\$, millions)   | 12/31/22       |
| Cash and cash equivalents  | \$60           |
| Revolving Credit Facility  | 385            |
| 5.375% Senior Unsecured Notes due 2026 <sup>2</sup>              | 289            |
| 7.750% Senior Unsecured Notes due 2026 <sup>2</sup>              | 300            |
| 6.875% Senior Unsecured Notes due 2027 <sup>2</sup>              | 356            |
| 3.250% Senior Unsecured Exchangeable Notes due 2028 <sup>2</sup> | 170            |
| 5.875% Senior Unsecured Notes due 2029 <sup>2</sup>              | 700            |
| <b>Net Debt</b>  | <b>\$2,141</b> |
| <b>Credit Statistics</b>   |                |
| Net Debt / LQA EBITDAX <sup>1</sup>                              | 0.9x           |
| <b>Liquidity (\$mm)</b>  |                |
| Borrowing Base   | \$2,500        |
| Elected Commitments  | \$1,500        |
| Less: RCF Borrowings   | (385)          |
| Less: Letters of Credit  | (6)            |
| Plus: Cash and cash equivalents                                  | 60             |
| <b>Liquidity</b>   | <b>\$1,169</b> |
| <b>Utilization</b>   | <b>26%</b>     |

(1) Current leverage represents Net Debt / Q4'22 LQA EBITDAX

(2) Reflects the aggregate principal amount and is not adjusted for unamortized debt issuance costs and discounts



## ENVIRONMENTAL

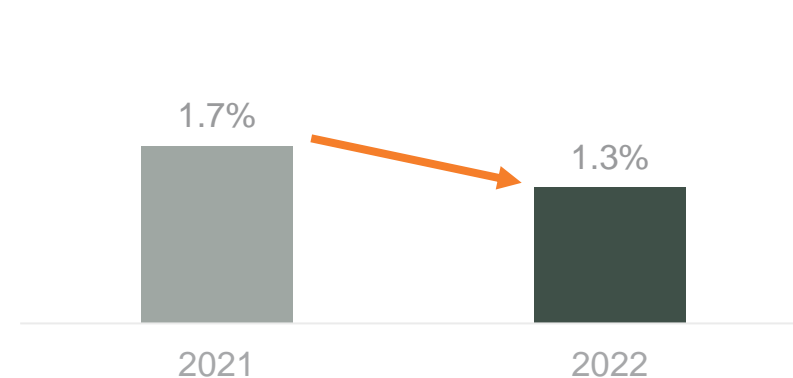
### REDUCING EMISSIONS

Continued focus on further reduction in GHG emissions intensity through the **elimination of routine flaring, improved facility designs, robust LDAR program and collaboration** with our midstream providers

### MINIMIZING OUR IMPACT

**Minimizing surface disturbance** through comprehensive planning and **reducing water usage through recycling** are principal components of our business

Natural Gas Flaring (% of total)<sup>1</sup>



## SOCIAL

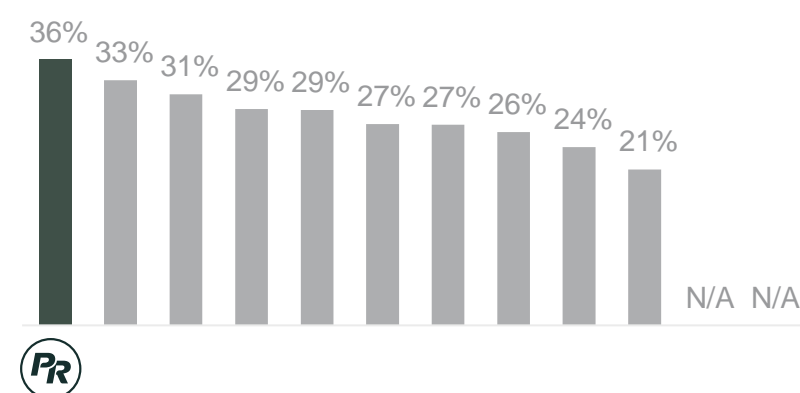
### BENEFITING COMMUNITIES

We are dedicated to **making positive impacts in the communities where we live and work**, partnering with the town of Pecos, Midland schools, Permian Strategic Partnership and other non-profits in TX, NM and CO

### DIVERSITY AND INCLUSION

We are **committed to a diverse workforce** because we believe employees with different backgrounds, experiences and skillsets drive a **culture of innovation** which allows us to achieve superior results

% Female Employees<sup>2,3</sup>



## GOVERNANCE

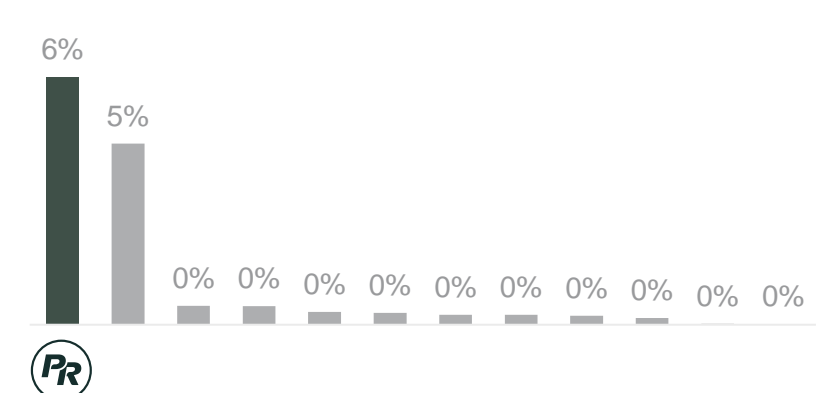
### SHAREHOLDER ALIGNMENT

Our **performance-focused compensation philosophy**, coupled with one of the **largest management ownership interests in the industry**, drives differentiated shareholder alignment

### COMPENSATION

Our Co-CEOs receive compensation solely in performance stock units with **no cash salary or bonus**, and Officer and Director compensation has also been redesigned to **increase weighting of equity compensation**

% of Total Equity Owned by CEO<sup>2,4</sup>



(1) All figures shown on a combined basis for Centennial and Colgate  
 (2) Includes peers of similar size or with significant Permian operations (CPE, DVN, FANG, EOG, ESTE, MGY, MTRD, OVV, PDCE, PXD and SM)  
 (3) Sources: Enverus and PR; peer data represents latest data publicly available; PR data as of January 31, 2023  
 (4) Sources: S&P Global, Company filings and PR data as of January 31, 2023

# Quarterly Financial Results



## Financial Summary (\$mm, unless otherwise noted)<sup>1</sup>

| (\$ in millions, unless specified)                | FY'21     | FY'22   |          |           |           | FY'22     |
|---|-----------|---------|----------|-----------|-----------|-----------|
|   |           | Q1      | Q2       | Q3        | Q4        |           |
| Average Daily Production (Boe/d)                  | 60,939    | 61,359  | 70,240   | 92,003    | 158,208   | 95,708    |
| Average Daily Oil Production (Bo/d)               | 32,058    | 32,741  | 36,696   | 48,499    | 81,378    | 49,958    |
| % Oil   | 53%       | 53%     | 52%      | 53%       | 51%       | 52%       |
| Total Revenue                                     | \$1,029.9 | \$347.3 | \$472.7  | \$549.8   | \$761.6   | \$2,131.3 |
| Pre-Hedge Realized Oil Price (\$/Bbl)             | \$63.50   | \$89.17 | \$104.69 | \$89.02   | \$81.81   | \$88.95   |
| Adjusted EBITDAX <sup>2</sup>                     | \$584.6   | \$217.1 | \$297.3  | \$380.5   | \$621.4   | \$1,516.3 |
| Net Income (loss) <sup>3</sup>                    | \$138.2   | \$15.8  | \$191.8  | \$343.5   | \$198.7   | \$749.8   |
| Lease Operating Expense (\$ / Boe)                | \$4.78    | \$5.20  | \$4.52   | \$4.84    | \$5.04    | \$4.92    |
| Gathering, Processing & Transportation (\$ / Boe) | 3.86      | 3.96    | 4.03     | 3.55      | 1.39      | 2.80      |
| Severance & Ad Valorem Taxes (\$ / Boe)           | 3.02      | 4.54    | 5.43     | 4.93      | 3.73      | 4.46      |
| Cash G&A (\$ / Boe)                               | 2.17      | 2.13    | 1.95     | 1.78      | 1.46      | 1.73      |
| Depreciation, Depletion & Amortization (\$ / Boe) | 13.00     | 12.86   | 12.85    | 12.94     | 12.51     | 12.73     |
| Total Capital Expenditures                        | \$321.5   | \$114.7 | \$140.6  | \$198.9   | \$325.2   | \$779.4   |
| Cash and Cash Equivalents                         | \$9.4     | \$50.6  | \$201.1  | \$45.5    | \$59.5    | \$59.5    |
| Total Debt Outstanding <sup>4</sup>               | \$840.8   | \$815.8 | \$815.8  | \$2,365.8 | \$2,200.8 | \$2,200.8 |
| Net Debt  | \$831.4   | \$765.2 | \$614.7  | \$2,320.3 | \$2,141.3 | \$2,141.3 |
| Liquidity   | \$678.6   | \$794.8 | \$945.3  | \$989.7   | \$1,168.7 | \$1,168.7 |

Note: The merger of equals between Centennial and Colgate closed on September 1, 2022

(1) Amounts may not sum due to rounding

(2) Adjusted EBITDAX is a non-GAAP measure

(3) Net Income represents total consolidated net income before adjusting for noncontrolling interest (applicable in Q3'22 forward); Q3'22, Q4'22 and FY'22 net income attributable to Class A common stock was \$224.4mm, \$83.0mm and \$515.0mm, respectively

(4) Reflects the aggregate principal amount



# Hedge Book Overview



## Hedge Position Detail

|                                       | FY'23     |           |           |           |            | FY'24     |           |           |           |           |
|---------------------------------------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|
|                                       | Q1        | Q2        | Q3        | Q4        | 2023       | Q1        | Q2        | Q3        | Q4        | 2024      |
| <b>WTI Fixed Price Swaps</b>          |           |           |           |           |            |           |           |           |           |           |
| Total Volume (Bbl)                    | 1,575,000 | 1,592,500 | 1,472,000 | 1,472,000 | 6,111,500  | 1,092,000 | 1,092,000 | 1,104,000 | 1,104,000 | 4,392,000 |
| Daily Volume (Bbl/d)                  | 17,500    | 17,500    | 16,000    | 16,000    | 16,744     | 12,000    | 12,000    | 12,000    | 12,000    | 12,000    |
| Weighted Average Price (\$ / Bbl)     | \$90.58   | \$87.64   | \$86.36   | \$84.11   | \$87.24    | \$78.46   | \$77.30   | \$76.21   | \$75.27   | \$76.81   |
| <b>WTI Collars</b>                    |           |           |           |           |            |           |           |           |           |           |
| Total Volume (Bbl)                    | 810,000   | 819,000   | 644,000   | 644,000   | 2,917,000  | -         | -         | -         | -         | -         |
| Daily Volume (Bbl/d)                  | 9,000     | 9,000     | 7,000     | 7,000     | 7,992      | -         | -         | -         | -         | -         |
| Weighted Average Ceiling (\$ / Bbl)   | \$91.15   | \$91.15   | \$92.70   | \$92.70   | \$91.83    | -         | -         | -         | -         | -         |
| Weighted Average Floor (\$ / Bbl)     | \$75.56   | \$75.56   | \$76.43   | \$76.43   | \$75.94    | -         | -         | -         | -         | -         |
| <b>Mid-Cush Basis Swaps</b>           |           |           |           |           |            |           |           |           |           |           |
| Total Volume (Bbl)                    | 729,999   | 739,499   | 749,000   | 749,002   | 2,967,500  | 637,000   | 637,000   | 644,000   | 644,000   | 2,562,000 |
| Daily Volume (Bbl/d)                  | 8,111     | 8,126     | 8,141     | 8,141     | 8,130      | 7,000     | 7,000     | 7,000     | 7,000     | 7,000     |
| Weighted Average Price (\$ / Bbl)     | \$0.55    | \$0.55    | \$0.52    | \$0.52    | \$0.53     | \$0.43    | \$0.43    | \$0.43    | \$0.43    | \$0.43    |
| <b>WTI Roll Fixed Price Swaps</b>     |           |           |           |           |            |           |           |           |           |           |
| Total Volume (Bbl)                    | 1,350,000 | 1,365,000 | 1,380,000 | 1,380,000 | 5,475,000  | 637,000   | 637,000   | 644,000   | 644,000   | 2,562,000 |
| Daily Volume (Bbl/d)                  | 15,000    | 15,000    | 15,000    | 15,000    | 15,000     | 7,000     | 7,000     | 7,000     | 7,000     | 7,000     |
| Weighted Average Price (\$ / Bbl)     | \$1.34    | \$1.25    | \$1.23    | \$1.22    | \$1.26     | \$0.75    | \$0.74    | \$0.73    | \$0.72    | \$0.74    |
| <b>Henry Hub Fixed Price Swaps</b>    |           |           |           |           |            |           |           |           |           |           |
| Total Volume (MMBtu)                  | 1,670,157 | 1,572,752 | 1,486,925 | 1,413,628 | 6,143,462  | 464,919   | 446,321   | 429,388   | 413,899   | 1,754,527 |
| Daily Volume (MMBtu/d)                | 18,557    | 17,283    | 16,162    | 15,366    | 16,831     | 5,109     | 4,905     | 4,667     | 4,499     | 4,794     |
| Weighted Average Price (\$ / MMBtu)   | \$7.64    | \$4.70    | \$4.70    | \$4.90    | \$5.55     | \$5.01    | \$3.93    | \$4.01    | \$4.32    | \$4.33    |
| <b>Henry Hub Collars</b>              |           |           |           |           |            |           |           |           |           |           |
| Total Volume (MMBtu)                  | 7,104,843 | 6,389,748 | 6,563,075 | 6,636,372 | 26,694,038 | 3,175,081 | 1,373,679 | 1,410,612 | 1,426,101 | 7,385,473 |
| Daily Volume (MMBtu/d)                | 78,943    | 70,217    | 71,338    | 72,134    | 73,134     | 34,891    | 15,095    | 15,333    | 15,501    | 20,179    |
| Weighted Average Ceiling (\$ / MMBtu) | \$10.33   | \$7.62    | \$7.52    | \$8.22    | \$8.47     | \$9.44    | \$6.45    | \$6.52    | \$7.30    | \$7.91    |
| Weighted Average Floor (\$ / MMBtu)   | \$4.67    | \$3.64    | \$3.64    | \$3.66    | \$3.92     | \$3.36    | \$3.00    | \$3.00    | \$3.25    | \$3.20    |
| <b>Waha Differential Basis Swaps</b>  |           |           |           |           |            |           |           |           |           |           |
| Total Volume (MMBtu)                  | 6,075,000 | 6,142,500 | 6,210,000 | 6,210,000 | 24,637,500 | 1,820,000 | 1,820,000 | 1,840,000 | 1,840,000 | 7,320,000 |
| Daily Volume (MMBtu/d)                | 67,500    | 67,500    | 67,500    | 67,500    | 67,500     | 20,000    | 20,000    | 20,000    | 20,000    | 20,000    |
| Weighted Average Price (\$ / MMBtu)   | (\$1.10)  | (\$1.30)  | (\$1.30)  | (\$1.30)  | (\$1.25)   | (\$0.59)  | (\$0.67)  | (\$0.66)  | (\$0.64)  | (\$0.64)  |

# Reconciliation of Adjusted EBITDAX to Net Income (Loss)



## Adjusted EBITDAX Reconciliation (\$ thousands)<sup>1</sup>

| (\$ in thousands, unless specified)                       | FY'21            | FY'22            |                  |                  |                  | FY'22              |
|---|------------------|------------------|------------------|------------------|------------------|--------------------|
|   |                  | Q1               | Q2               | Q3               | Q4               |                    |
| Net income (loss) attributable to Class A Common Stock    | \$138,175        | \$15,802         | \$191,826        | \$224,359        | \$83,050         | \$515,037          |
| Net income (loss) attributable to noncontrolling interest | --               | --               | --               | 119,145          | 115,658          | 234,803            |
| Interest expense  | 61,288           | 13,154           | 14,326           | 28,807           | 39,358           | 95,645             |
| Income tax expense (benefit)                              | 569              | 6,776            | 41,487           | 31,169           | 40,860           | 120,292            |
| Depreciation, depletion and amortization                  | 289,122          | 71,009           | 82,117           | 109,500          | 182,052          | 444,678            |
| Impairment and abandonment expense                        | 32,511           | 2,627            | 506              | 498              | 244              | 3,875              |
| (Gain) loss on extinguishment of debt                     | 22,156           | --               | --               | --               | --               | --                 |
| Non-cash derivative (gain) loss                           | 16,700           | 86,645           | (39,514)         | (213,503)        | 88,635           | (77,737)           |
| Stock-based compensation expense <sup>2</sup>             | 56,320           | 18,834           | (2,487)          | 18,896           | 54,342           | 89,585             |
| Exploration and other expenses                            | 7,883            | 2,307            | 1,954            | 2,352            | 4,765            | 11,378             |
| Merger and integration expense                            | --               | --               | 5,685            | 59,270           | 12,469           | 77,424             |
| (Gain) loss on sale of long-lived assets                  | (34,168)         | (82)             | 1,406            | 3                | (13)             | 1,314              |
| Proceeds from terminated sale of assets                   | (5,983)          | --               | --               | --               | --               | --                 |
| <b>Adjusted EBITDAX</b>                                   | <b>\$584,573</b> | <b>\$217,072</b> | <b>\$297,306</b> | <b>\$380,496</b> | <b>\$621,420</b> | <b>\$1,516,294</b> |

(1) Adjusted EBITDAX is a non-GAAP financial measure

(2) Includes stock-based compensation for equity awards and also for cash-based liability awards that have not yet been settled in cash, both of which relate to general and administrative employees only; Stock-based compensation amounts for geographical and geophysical personnel are included within the Exploration and other expenses line item

# Reconciliation of Free Cash Flow



## Free Cash Flow Reconciliation (\$ thousands)<sup>1</sup>

| (\$ in thousands)                                  | Three Months Ended December 31, |                 |
|--|---------------------------------|-----------------|
|  | 2022                            | 2021            |
| Net cash provided by operating activities          | \$528,295                       | \$192,487       |
| <u>Changes in working capital:</u>                 |                                 |                 |
| Accounts receivable                                | \$60,071                        | (\$21,523)      |
| Prepaid and other assets                           | \$1,713                         | (\$1,104)       |
| Accounts payable and other liabilities             | (\$21,290)                      | \$1,433         |
| Operating cash flow before working capital changes | \$568,789                       | \$171,293       |
| Less: Total capital expenditures incurred          | (\$325,200)                     | (\$86,500)      |
| <b>Free cash flow</b>                              | <b>\$243,589</b>                | <b>\$84,793</b> |
| Merger & integration expense                       | \$12,469                        | —               |
| <b>Adjusted free cash flow</b>                     | <b>\$256,058</b>                | <b>\$84,793</b> |

(1) Free cash flow and Adjusted free cash flow are non-GAAP financial measures

# Reconciliation of Net Debt-to-LQA EBITDAX



## Net Debt-to-LQA EBITDAX Reconciliation (\$ thousands)<sup>1</sup>

| (\$ in thousands)   | December 31, 2022 |
|---|-------------------|
| Long-term debt, net   | \$2,140,798       |
| Unamortized debt discount and debt issuance costs on senior notes | 60,001            |
| Long-term debt  | 2,200,799         |
| Less: cash and cash equivalents                                   | (59,545)          |
| Net debt (Non-GAAP)   | 2,141,254         |
| LQA EBITDAX <sup>2</sup>  | \$2,485,680       |
| Net debt-to-LQA EBITDAX   | 0.9x              |

(1) Net debt-to-LQA EBITDAX, also referred to as "leverage" in this presentation, is a non-GAAP financial measure  
(2) Represents adjusted EBITDAX (reconciled on slide 17) for the three months ended December 31, 2022, on an annualized basis